



**YROW/ROW 2020 - TALLINN PARK INN RADISSON HOTEL**

**28 SEP - 1 OCT 2020**

Ser	Time	Subject	Lead	Comments
<b>26.sept</b>				
1		DS arrive and set up test systems	Capt Jamie Carrahar (UK)/Rob Wilkinson/Graeme Olley	Zoom/Virtual Efficacy focus
<b>27.sept</b>				
2	1500-1700	Participants Arrive & Register	Reception by Estonian hosts	Welcome Packets & Badges Provided
3	1600	CIOR OPENING CEREMONY		CIOR Opening Ceremony Freedom Square
<b>28.sept</b>				
4	0730-0830	Breakfast		Dress - Shirt Sleeve Order
5	0830-0900	ROW Introduction	CIOR President	Col Chris Argent/Admin/Graeme Olley
6	0915-1000	60-Second Personal Introductions	All Participants	Physical Participants Only
7	1000-1030	Coffee Break		
8	1045-1130	Estonian Mobilisation	Brig Gen Veiko-Vello Palm	COS HQ EDF
9	1130-1215	Multi National Leadership A Historical Perspective	Col Chris Argent	CIOR President
10	1215-1315	Lunch	Hotel Park Inn Radisson	
11	1315-1415	Multi Nationality The Challenges	Brig Hugh J Robertson	ACOS IX Dev HQ Field Army
12	1430-1515	Future Conflict in an Unstable World/Contemporary Op Environment	Lt Col-Ret Graeme Olley (UK)	President CIOR
16	1530-1600	Coffee Break		
17	1600-1700	NATO 's Adaption to Emerging Security Threats	Col Mart Vendla	Comd Estonian NFIU
<b>29.sept</b>				
18	0730-0830	Breakfast		
19	0830-0930	Critical Thinking	Capt Nolan	
19	0940-1040	Legal Issues	Estonian lecturer From BDC	
20	1040-1130	Coffee Break / Group Photo		Front of Hotel Photographer Required
23	1130-1230	Influence Operations	Wg Cdr McFarlane	
24	1230-1330	Lunch	Hotel Park Inn Radisson	
24	1330-1430	Negotiation	Taavi Roivas	Sierra Leone Influence Cse Study as back Up
25	1430-1500	Coffee Break		
26	1500-1600	Staff Branches in the HQ	Capt J Carrahar	
27	1615-1715	Exercise Brief	Lt Col (Retd) Graeme Olley(UK)	
<b>30.sept</b>				
28	0730-0830	Breakfast		
29	0830-1000	ABCD SYMPOSIUM		Accessed remotely in Park Inn Hotel via Zoom
30	1000-1030			
31	1030-1230			
32	1230-1330	Lunch	Hotel Park Inn Radisson	
33	1330-1600	ABCD SYMPOSIUM		
<b>01.okt</b>				
35	0730 - 0830	Breakfast		EXERCISE WESTERN REACH
36	0900 - 1230	Plenary/Syndicate Questions		
37	1230 - 1330	Lunch	Hotel Park Inn Radisson	
38	1330-1430	Plenary/Syndicate Questions		
39	1430 - 1600	Presentations to President		
40	1630	Closing Ceremony		Stackenburg Hotel